

# **PINNACLE PLAN MEASURES**

# **MONTHLY SUMMARY REPORT**

**April 2015** 

### PINNACLE PLAN MEASURES - MONTHLY SUMMARY REPORT - April 2015

The Department of Human Services (DHS) is committed to improving the safety, permanency, and well-being of children served by the child welfare system. The Pinnacle Plan is the roadmap and public reporting is critical to ensuring transparency and accountability. The <u>OKDHS Metrics</u>, <u>Baselines</u>, and <u>Targets Agreement -3/7/13</u> outlines how the outcomes and other indicators are to be measured and reported. Monthly, Quarterly, and Semi-Annual Reports will be made available to the public.

Oklahoma is committed to good faith efforts and positive trending toward the goals outlined in the plan. Each monthly report will include four performance areas, comprised of ten specific metric elements. These are: Foster Care Safety, Counts for New Foster Homes, Worker Contacts, and Shelter Usage. In addition to metrics public reporting, OKDHS posts The Pinnacle Plan - Quarterly Updates which provide valuable information regarding plan initiatives.

Demographics of children are included in monthly and semi-annual reports as context data. This information is helpful in understanding the population being served by the child welfare system.

Beginning with the August 2014 Monthly Report, there has been a decrease in the lag time to 30 days from the end of the reporting period to the time that the data is reported on Measure 2 – Resource Homes, Measure 3 – Frequency of Worker Contacts, and Measure 5 – Shelter Use. There will continue to be a 90-day lag time on Measure 1 – Foster Care Safety to allow time for the Program Review Process to be completed.

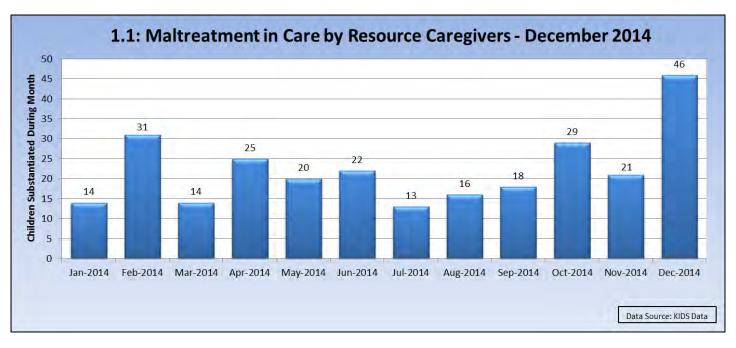
OKDHS was the first state agency to have a federally approved Statewide Automated Child Welfare Information System (KIDS System) and continues to strive for high quality data. **The data in this report** is subject to change due to ongoing data entry, changes in policy, changes in practice, changes in definitions, and/or data quality issues that may be discovered through the process.

If you have questions or feedback regarding the Pinnacle Plan, please email us at <a href="mailto:dhs.childwelfareplan@okdhs.org">dhs.childwelfareplan@okdhs.org</a>

Pinna	acle		Pinnacle Plan Measures - Monthly Summ	ary Report	- April 2015		
Meas	ure	Name	Description	Period Ending	М	onthly Count	
					# of V	ictims - Novemb	er
ster Care Safety	1.1	Maltreatment in Care by Resource Caregivers	Of all children in foster care during the reporting period, the number of victims of substantiated or indicated maltreatment (abuse and/or neglect) by foster parent or facility staff member.	,	46 Children		
Foster Care Safety	1.2	Maltreatment in Care by Parents	Of all children in foster care during the reporting period, the number of victims of substantiated or indicated maltreatment (abuse and/or neglect) by a parent.	:	22 Children		
					Feb Total	SFY15 Tot	al to Date
Resource Homes	2.1	New Family Foster Care Homes	Newly approved Foster Homes	2/28/2015	50	546 Foste	er Homes
Reso	2.3	New Therapeutic Foster Homes	Newly approved Therapeutic Foster Homes (TFC)	2/28/2015	7	79 TFC	Homes
					Contacts Made	Contacts Required	% Contacts Made
Worker Contacts	3.1	Frequency of Worker Contacts	The percentage of the total minimum number of required monthly face-to-face contacts that took place during the reporting period between case workers and children in foster care for at least 1 calendar month during the reporting period.	2/28/2015	10,107	10,644	95.0%
Worker	3.2	Frequency of Primary Worker Contacts	The percentage of the total minimum number of required monthly face-to-face contacts that took place during the reporting period between primary caseworkers and children in foster care for at least 1 calendar month during the reporting period.	2/28/2015	8,933	10,644	83.9%
	•				Feb Total	6 Month To	tal - NIGHTS
	5.1	Shelter Use Age 0-1 Years	The number of child-nights during the past six months involving children under age 2 years.	2/28/2015	52 Nights 2 Children	531 N	lights
Shelter Use	5.2	Shelter Use Age 2-5 Years	The number of child-nights during the past six months involving children age 2 years to 5 years.	2/28/2015	189 Nights 19 Children	2,413	Nights
Shelt	5.3	Shelter Use Age 6-12 Years	The number of child-nights during the past six months involving children age 6 years to 12 years.	2/28/2015	1899 Nights 110 Children	15,594	Nights
	5.4	Shelter Use Age 13 and Over	The number of child-nights during the past six months involving children age 13 years or older.	2/28/2015	3600 Nights 197 Children	24,084	Nights
			The percentage of all Child Welfare Workers that meet caseload standards, are close to meeting workload standards, and are over workload standards.		% of Workers that Meet Standard	1-20% Above Standard	>20% Above Standard
oads		Worker		Quarterly Report:	43.3%	10.5%	46.2%
Caseloads	7.1	Caseloads	Supervisor Ratios - Statewide the number of Child Welfare Workers in respect to the number of supervisors.	1/1/2015 - 3/31/2015	% of Supervisors that Meet Standard	1-20% Above Standard	>20% Above Standard
					69.8%	20.0%	10.2%
		Contaxt Data	Demographical Information on Children In Care,		NOTE:** Thi	is is not a Pinr	nacle Plan
		Context Data	including age and race		Measure. De	emographical I	Data Only

#### 1.1: Maltreatment in Care by Resource Caregivers

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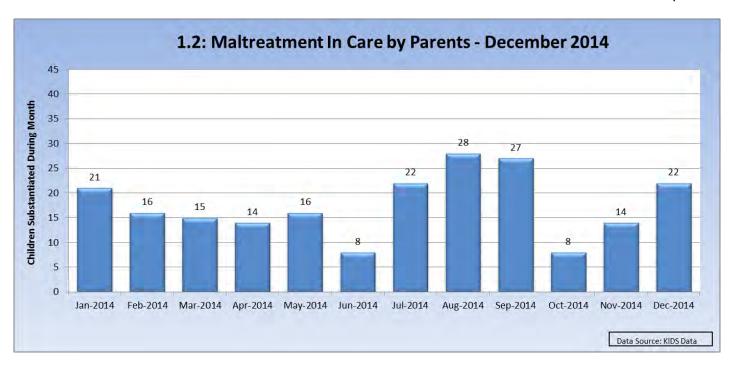


	Jan-2014	Feb-2014	Mar-2014	Apr-2014	Ma y-2014	Jun-2014	Jul-2014	Aug-2014	Sep-2014	Oct-2014	Nov-2014	Dec-2014
# of Substantiations	14	31	14	25	20	22	13	16	18	29	21	46

**Data:** The Maltreatment in Care Measure by Resource Caregiver incorporates a 90-day delay from the time the investigation is complete to the report date. This delay allows for further review which may result in changes in the findings. All substantiations on children in Out of Home Care will go through an automatic Program Review. The data reported reflects substantiations in the month that the investigation was completed and not necessarily in the month that the abuse or neglect occurred. This measure includes all children placed in traditional foster care homes, kinship homes (relative or non-relative), therapeutic foster care homes, group homes, shelters, and residential facilities. This measure also includes children substantiated of maltreatment by the Office of Client Advocacy while placed in institutional settings. Every time a child is a substantiated as a victim, that child will be counted in the monthly reporting. Children who are victimized more than once will be counted in each month their victimization is substantiated. Note: This is different from the federal metric, which counts each child only once, even if a child is victimized more than once in the course of a year.

Comments April 2015: In December 2014, there were a total of 46 substantiations of Maltreatment while in Out of Home Care. These victims were reported in 15 separate referrals for children in foster care and 6 referrals to OCA. Of the 39 children placed in foster care, 20 children were placed in CW Foster Family Care Homes, 15 children were placed in CW Foster Family Care/Kinship/Relative Homes, and 4 children were placed in Therapeutic Foster Care Homes. Of the 7 OCA victims, 1 was placed in a Level D Residential Resource Facility and 2 were placed in a Psychiatric Residential Treatment Center, 3 were placed in an OKDHS Shelter, and 1 was placed in an Agency Companion Home.

#### 1.2: Maltreatment in Care by Parents



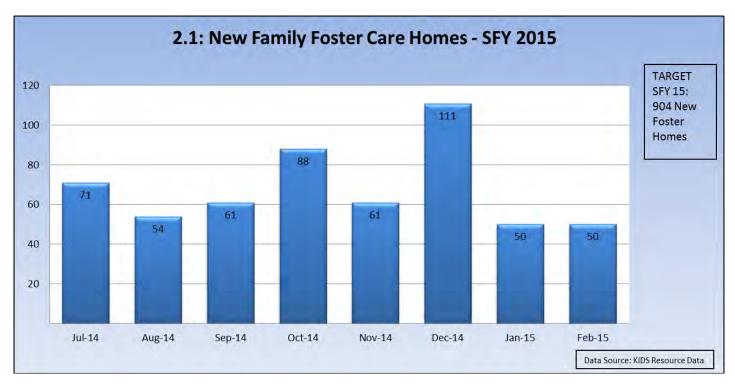
	Jan-2014	Feb-2014	Mar-2014	Apr-2014	Ma y-2014	Jun-2014	Jul-2014	Aug-2014	Sep-2014	Oct-2014	Nov-2014	Dec-2014
# of												
Substantiations	21	16	15	14	16	8	22	28	27	8	14	22

**Data:** The Maltreatment in Care by Parents measure incorporates a 90-day delay from the time the investigation is complete to the report date. This delay allows for further review which may result in changes in the findings. The data reflects substantiations in the month that the investigation was completed and not necessarily in the month that the abuse or neglect occurred.

Beginning with the November 2013 report, every time a child is a victim, that child will be counted. Children who are victimized more than once will be counted in each month their victimization is substantiated. Note: This is different from the federal metric, which counts each child only once, even if a child is victimized more than once in the course of a year. Also, beginning with the November 2013 monthly report, children who are disclosing abuse that occurred prior to coming into DHS custody will not be included in the count of monthly victims.

**Comments April 2015:** In December 2014, there were 22 substantiations of abuse by parents of children in out of home care and these 22 victims were reported in 13 separate referrals. Of the 22 victims, 13 were in Trial Reunification, 7 were in a Kinship Foster Care Home, 1 was in a Tribal Foster Home, and 1 had no identified placement.

### 2.1: New Family Foster Care Homes

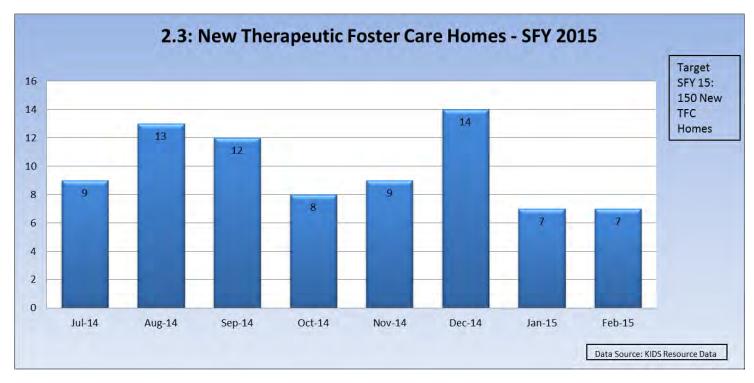


	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Mar-15	Apr-15	May-15	Jun-15	Total
# of New													
FFC Homes	71	54	61	88	61	111	50	50	0	0	0	0	546

**Data:** Total Count of New Foster Homes includes all Foster Family Homes and Supported Foster Homes by month that they were opened using the agreed upon criteria. (This does not include Kinship or Tribal Homes.) The target for SFY2015 is 904 new homes.

**Comments April 2015:** In February 2015, there were a total of 50 new foster homes opened. DHS was given an interim target of 678 homes to open by March 31, 2015. As of 02/28/2015, there were 546 new homes opened in SFY15 which is 80.5% of the interim target. DHS was also given a net-gain target for SFY15 of 356 new foster homes. As of 03/01/2015, DHS had a net-gain of 226 homes. (63.5% of net-gain target achieved in 8 months)

### 2.3: New Therapeutic Foster Care Homes

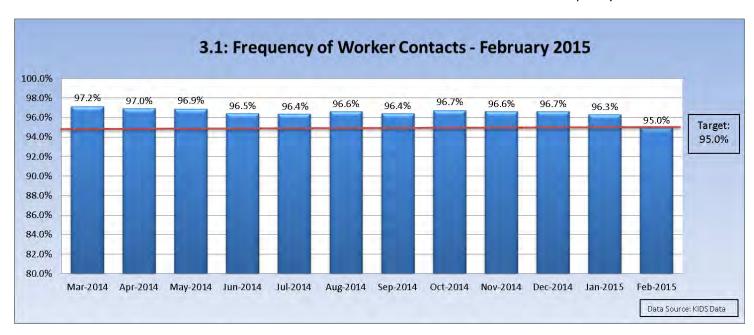


	Jul-14	Aug-14	Sep-14	Oct-14	Nov-14	Dec-14	Jan-15	Feb-15	Ma r-15	Apr-15	Ma y-15	Jun-15	Total
# of New													
TFC Homes	9	13	12	8	9	14	7	7	0	0	0	0	79

**Data:** Total Count of New Therapeutic Foster Homes includes all new TFC Homes, by month that they were opened using the agreed upon criteria. The target for new TFC Homes in SFY15 is 150 homes.

**Comments April 2015:** In February 2015, there were a total of 7 new TFC homes opened. As of 02/28/2015, there were 79 new TFC homes opened in SFY15 which is 52.7% of the target. The SFY15 target for net gain is 56 homes. As of 03/01/2015 DHS has had a net-gain of 7 TFC homes (12.5% of target in 8 months.

### 3.1: Frequency of Worker Contacts

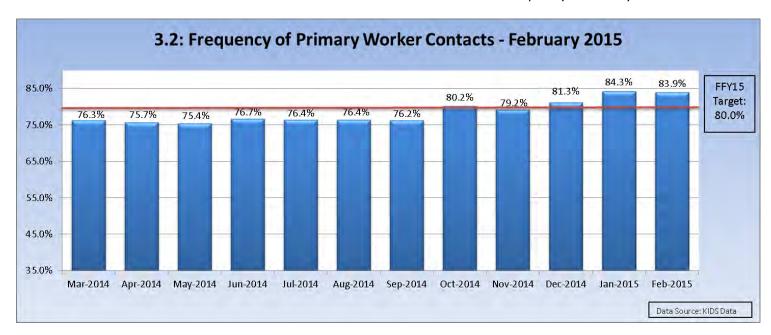


	Mar-2014	Apr-2014	May-2014	Jun-2014	Jul-2014	Aug-2014	Sep-2014	Oct-2014	Nov-2014	Dec-2014	Ja n-2015	Feb-2015
Contacts												
Made by Any												
Worker	10310	10392	10507	10447	10441	10427	10382	10457	10520	10347	10311	10107
Minimum												
Contacts												
Required	10612	10718	10842	10830	10831	10791	10766	10809	10888	10705	10702	10644
% Made	97.2%	97.0%	96.9%	96.5%	96.4%	96.6%	96.4%	96.7%	96.6%	96.7%	96.3%	95.0%

**Data:** The Data reflects the total number of required visits due to children in Out of Home Care and the number of total required visits made for a given month. Only one visit per month is counted even though multiple visits may have been made during the month.

Comments April 2015: The visitation rate for all worker visits in February 2015 was 95.0%.

### 3.2: Frequency of Primary Worker Contacts

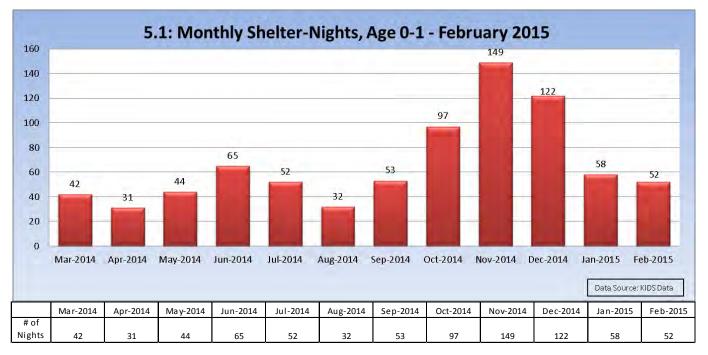


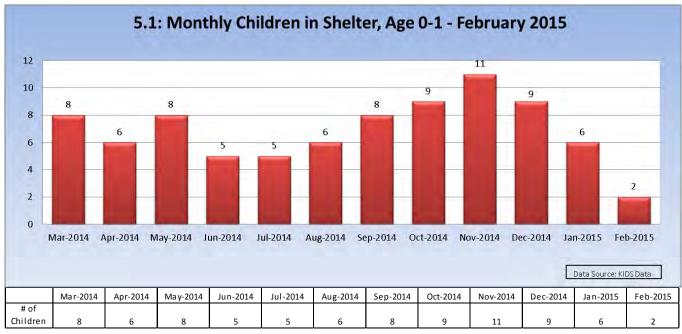
	Mar-2014	Apr-2014	May-2014	Jun-2014	Jul-2014	Aug-2014	Sep-2014	Oct-2014	Nov-2014	Dec-2014	Jan-2015	Feb-2015
Contacts Made by Primary Worker	8100	8115	8178	8305	8279	8240	8208	8674	8621	8699	9025	8933
Minimum Contacts Required	10612	10718	10842	10830	10831	10791	10766	10809	10888	10705	10702	10644
% Made	76.3%	75.7%	75.4%	76.7%	76.4%	76.4%	76.2%	80.2%	79.2%	81.3%	84.3%	83.9%

**Data:** The Data reflects the total number of required visits due to children in Out of Home Care and the number of total required visits made by the primary assigned worker for a given month. Only one visit per month by the primary worker is counted even though multiple visits may have been made by multiple workers during the month. For FFY15, the interim target is 80%.

Comments April 2015: The worker visitation rate for primary workers in February 2015 was 83.9%.

Data Source: KIDS Data Page **9** of **17** 



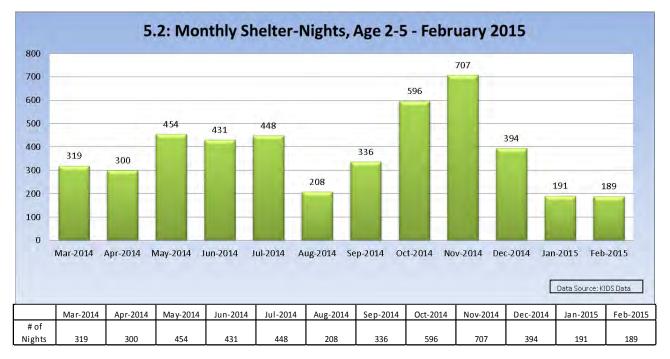


**Data**: Data shown for the number of children will count some children more than once if their shelter stay extended from one month into the next. This Pinnacle Plan Measure was implemented 12/31/12. Automatic exceptions will be made for children in the following circumstances: If the child is part of a sibling set of 4 or more or a child placed with a minor parent who is also in DHS custody.

Comments April 2015: In February 2015, 2 children age 0-1 year spent a total of 52 nights in the shelter. Of those 2 children, 1 was an automatic exception as part of a sibling set of four or more and 1 child was placed with the parent. There were 2,019 children under the age of 2 in Out of Home Care in February 2015. Of those, 2,017 children did not spend a night in the shelter (99.9% of children in care age 0-1 year). There were 129 children age 0-1 year removed during the month of February and 129 of those children did not have a shelter stay.

Data Source: KIDS Data Page **10** of **17** 

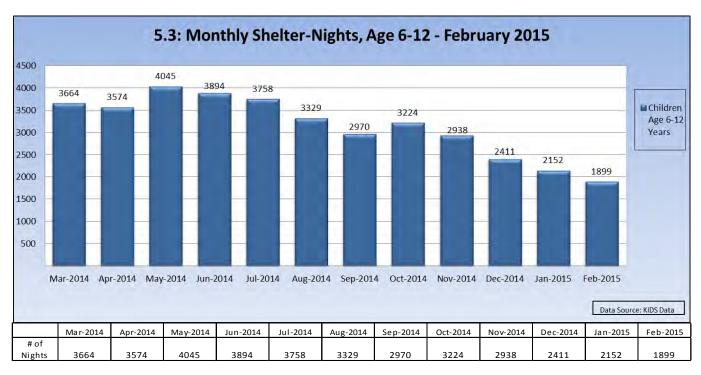
5.2: Shelter Use – Age 2-5 Years

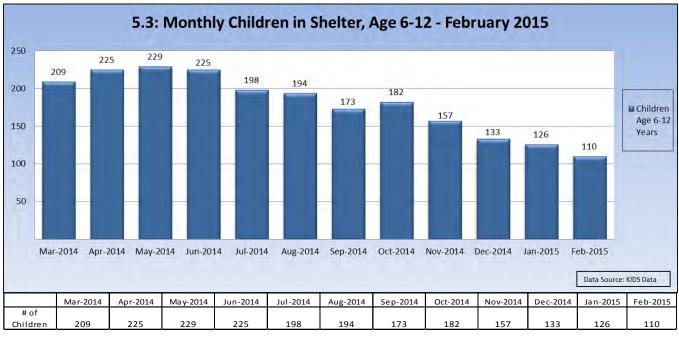




**Data:** Data shown for the number of children will count some children more than once if their shelter stay extended from one month into the next. The Pinnacle Plan commitment to stop the use of shelters for children age 2-5 years was implemented on 7/1/13.

**Comments April 2015:** In February 2015, 19 children age 2-5 years spent a total of 189 nights in the shelter. Of these, 5 children met the automatic exception as part of a sibling set of 4 or more. There were 3,495 children age 2-5 years in care in February 2015. Of those, 3,476 children did not spend a night in the shelter (99.5% of children in care age 2-5 years). There were 94 children age 2-5 years removed during the month of February and 84 of these children did not have a shelter stay.

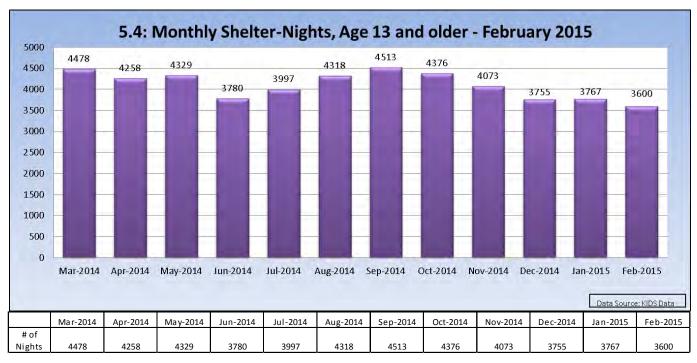


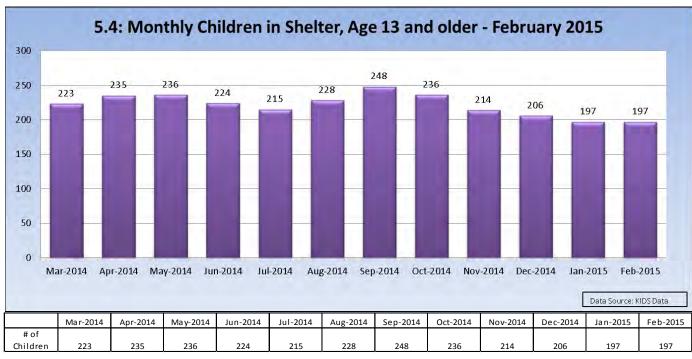


**Data:** Data shown for the number of children will count some children more than once if their shelter stay extended from one month into the next. The Pinnacle Plan commitment to stop the use of shelters for children age 6-7 years was implemented 7/1/2014, children age 8-9 years was implemented 10/1/14, and children age 10-12 years was implemented 1/1/15.

**Comments April 2015:** In February 2015, 110 children age 6-12 years spent a total of 1,899 nights in the shelter. Of these, 18 children met the automatic exception as part of a sibling set. There were 4,022 children age 6-12 years in care in February 2015 and 3,912 of those did not spend a night in the shelter (97.3% of children age 6-12 years). There were 104 children age 6-12 years removed in February and 84 of those children did not have a shelter stay.

5.4: Shelter Use – Age 13 Years and Older





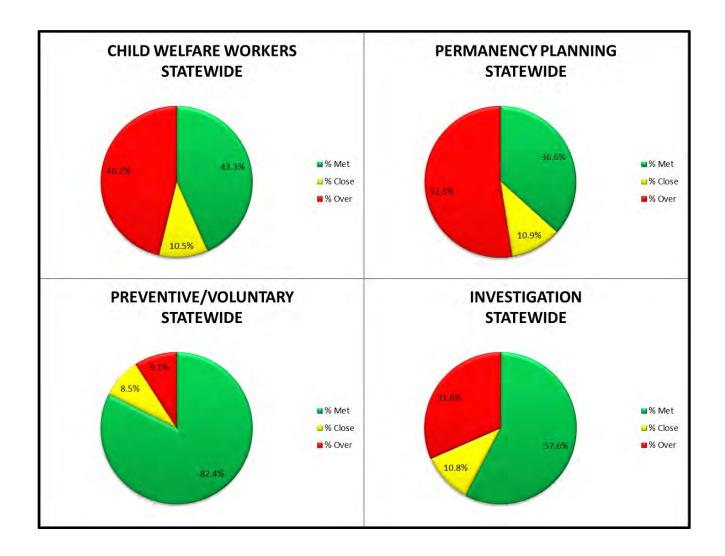
**Data:** Data shown for the number of children will count some children more than once if their shelter stay extended from one month into the next.

Comments April 2015: In February 2015, 197 children age 13 and older spent a total of 3,600 nights in the shelter. Of these, 14 children met the automatic exception as part of a sibling set. There were 1,849 children age 13-18 years in care in February 2015. Of those, 1,652 children did not spend a night in the shelter (89.3% of children in care age 13-18 years). There were 50 children age 13-18 years removed during the month of February and 27 of these children did not have a shelter stay.

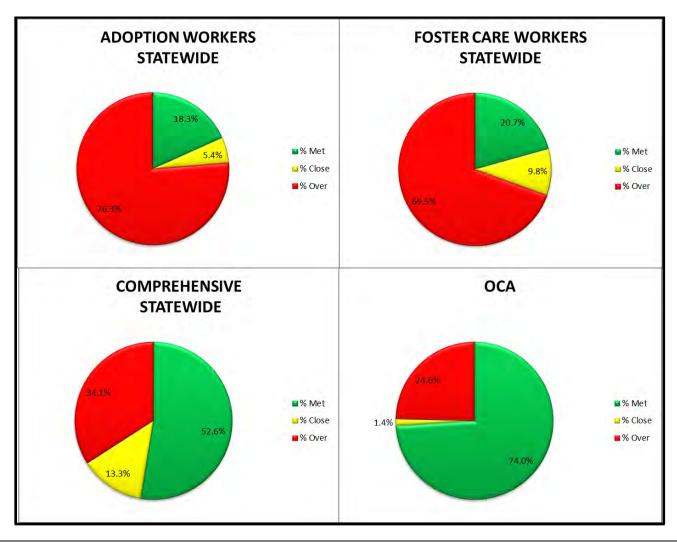
7.1 Worker Caseloads

## **Workers Meeting Caseload Standards**

Workers Meeting Workload Standards Jan 1, 2015 - Mar 31, 2015								
Worker Type	Worker Days	% Met	% Close	% Over				
BRIDGE - ADOPTION	5661	18.3%	5.4%	76.3%				
BRIDGE - FOSTER CARE	13445	20.7%	9.8%	69.5%				
COMPREHENSIVE	9773	52.6%	13.3%	34.1%				
PERMANENCY PLANNING	53583	36.6%	10.9%	52.5%				
PREVENTIVE/VOLUNTARY	4761	82.4%	8.5%	9.1%				
INVESTIGATION	34040	57.6%	10.8%	31.6%				
OCA	1482	74.0%	1.4%	24.6%				
STATEWIDE TOTAL	122745	43.3%	10.5%	46.2%				



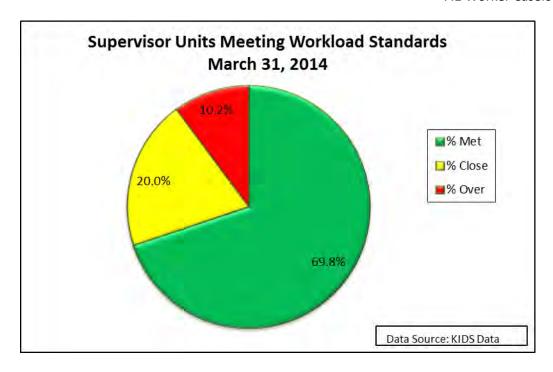
#### 7.1 Worker Caseloads Continued



**Data:** Utilizing the standards set forth in the Pinnacle Plan, each individual type of case is assigned a weight and then the weights are added up in order to determine a worker's caseload. The consolidated workload tracking process allows Oklahoma to factor in the worker's "Workload Capacity." The charts represent the consolidated workload tracking process. A snapshot is taken every morning at 12:00 am of the workload of all Child Welfare workers. The entire workload of workers with a qualifying assignment to a case (CPS, PP, FCS, Adoption, and Resource) are calculated and compared against the caseload standards. The workload is classified as meeting standards if it is 100% or below a caseload. If the workload is over 100% but less than 120% of a caseload, it is considered to be "over but close", otherwise the workload is considered to be over the standard. The measure tracks each worker - each day to determine if they meet the standard, and this is called a "worker day". Work performed by Child Welfare Specialists, is broken into multiple categories. This measure will look specifically at all Child Welfare Workers (Total), Permanency Planning, Preventive/Voluntary, Investigation, Adoption, Bridge, and Comprehensive Workers. The data on Supervisors meeting unit ratio standards in still pending.

**Comments April 2015:** For the period of Jan 1, 2015 – Mar 31, 2015, The total number of Child Welfare Workers meeting the standard is 43.3%, with 10.5% being "Close", and 46.2% "Over Standard".

#### 7.1 Worker Caseloads Continued

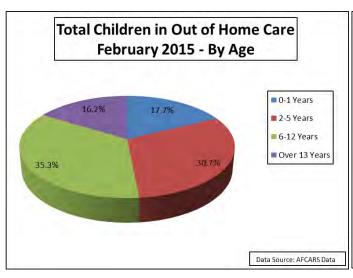


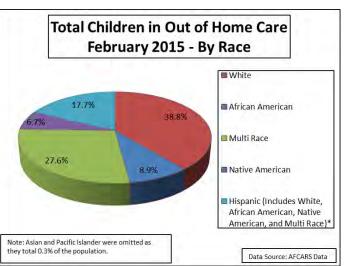
**Data:** This measure looks at Supervisor Units in regards to the worker standard per unit. There are two parts to determine if a supervisor unit meets the standard. First, the measure looks at the number of child welfare workers each supervisor is currently supervising in their unit. The target is for each unit to have a ratio of 5 Child Welfare Workers to 1 Supervisor. If a Unit has a ratio of 5:1 or less, they are considered to meet the standard. Units are "close" if they are 1-20% over with a ratio of 6:1. All Units with a ratio of 7:1 or over are considered "Over". Each worker accounts for 0.2% of a supervisor's workload capacity. Secondly, the measure looks at any of those supervisors who are currently supervising caseload carrying workers and also have primary assignments on their own workload. Because these workload assignments deduct from a supervisor's capacity to supervise their workers, this additional caseload must be factored into the measurement. If a supervisor has less than two case assignments this will not be calculated into the measurement. For any other assignments on a supervisor's caseload, these will be calculated at the same weight as a worker's caseload and then added to the supervisor capacity, which includes the number of workers being supervised. With this combined calculation of the supervisor's workload capacity, it is then determined how many of these supervisor units are meeting the workload standard. This information is based on KIDS ORG data and HRMD Data and is point in time as of the last date of the reporting period.

**Comments April 2015:** The total number of Child Welfare Supervisor Units "Meeting the Standard" is 69.8%, with 20.0% being "Close", and 10.2% "Over Standard". There are 315 supervisor units with 220 units meeting the standard, 55 units close and 32 units over the standard.

### **Context Data**

С	Context Data									
Children in Out of Home Care - in DHS Cutody										
February 2015 - 11,385 Children										
Age # of Children % of Total										
0-1 Years	2019	17.7%								
2-5 Years	3495	30.7%								
6-12 Years	4022	35.3%								
Over 13 Years	1849	16.2%								
Race	# of Children	% of Total								
White	4419	38.8%								
African American	1016	8.9%								
Multi Race	3140	27.6%								
Native American	763	6.7%								
Hispanic*	2017	17.7%								
Pacific Islander	21	0.2%								
Asian	9	0.1%								
TOTAL	11385	100.00%								
*Note: Hispanic or Latino origin is not counted as a primary race										





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