

## **PINNACLE PLAN MEASURES**

## **MONTHLY SUMMARY REPORT**

# September 2015

### PINNACLE PLAN MEASURES – MONTHLY SUMMARY REPORT –September 2015

The Department of Human Services (DHS) is committed to improving the safety, permanency, and wellbeing of children served by the child welfare system. The Pinnacle Plan is the roadmap and public reporting is critical to ensuring transparency and accountability. The <u>OKDHS Metrics, Baselines, and</u> <u>Targets Agreement -3/7/13</u> outlines how the outcomes and other indicators are to be measured and reported. Monthly, Quarterly, and Semi-Annual Reports will be made available to the public.

Oklahoma is committed to good faith efforts and positive trending toward the goals outlined in the plan. Each monthly report will include four performance areas, comprised of ten specific metric elements. These are: Foster Care Safety, Counts for New Foster Homes, Worker Contacts, and Shelter Usage. In addition to metrics public reporting, OKDHS posts <u>The Pinnacle Plan - Quarterly Updates</u> which provide valuable information regarding plan initiatives.

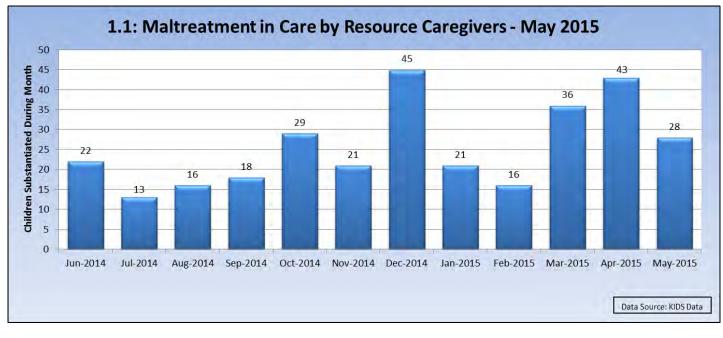
Demographics of children are included in monthly and semi-annual reports as context data. This information is helpful in understanding the population being served by the child welfare system.

Beginning with the August 2014 Monthly Report, there has been a decrease in the lag time to 30 days from the end of the reporting period to the time that the data is reported on Measure 2 – Resource Homes, Measure 3 – Frequency of Worker Contacts, and Measure 5 – Shelter Use. There will continue to be a 90-day lag time on Measure 1 – Foster Care Safety to allow time for the Program Review Process to be completed.

OKDHS was the first state agency to have a federally approved Statewide Automated Child Welfare Information System (KIDS System) and continues to strive for high quality data. **The data in this report is subject to change due to ongoing data entry, changes in policy, changes in practice, changes in definitions, and/or data quality issues that may be discovered through the process.** 

If you have questions or feedback regarding the Pinnacle Plan, please email us at <u>dhs.childwelfareplan@okdhs.org</u>

| Pinna                 | cle  |   | Pinnacle Plan Measures - Monthly Summ  | ary Report              | - Sept 2015                            |                         |                        |  |
|-----------------------|--|---|--|-------------------------|--|-------------------------|------------------------|--|
| Meas                  | ure  | Name  | Description  | Period<br>Ending        | M                                      | onthly Count            |                        |  |
|                       |  |   |  |                         | # c                                    | of Victims - May        |                        |  |
| ster Care<br>Safety   | 1.1  | Maltreatment in<br>Care by Resource<br>Caregivers | Of all children in foster care during the reporting period, the number of victims of substantiated or indicated maltreatment (abuse and/or neglect) by foster parent or facility staff member.   | 5/31/2015               |  | 28 Children             |                        |  |
| Foster Care<br>Safety | 1.2  | Maltreatment in<br>Care by Parents                | Of all children in foster care during the reporting period, the number of victims of substantiated or indicated maltreatment (abuse and/or neglect) by a parent.   | 5/31/2015               |  | 20 Children             |                        |  |
|                       |  |   |  |                         | July Total                             | SFY16 Tot               | al to Date             |  |
| Resource<br>Homes     | 2.1  | New Family Foster<br>Care Homes                   | Newly approved Foster Homes  | 7/31/2015               | 43                                     | 43 Foste                | r Homes                |  |
| Reso<br>Hoi           | 2.3  | New Therapeutic<br>Foster Homes                   | Newly approved Therapeutic Foster Homes (TFC)  | 7/31/2015               | 6                                      | 6 TFC                   | Homes                  |  |
|                       |  |   |  |                         | Contacts<br>Made                       | Contacts<br>Required    | % Contacts<br>Made     |  |
| Worker Contacts       | 3.1  | Frequency of<br>Worker Contacts                   | The percentage of the total minimum number of required monthly face-<br>to-face contacts that took place during the reporting period between<br>case workers and children in foster care for at least 1 calendar month<br>during the reporting period. | 7/31/2015               | 9,978                                  | 10,366                  | 96.3%                  |  |
| Worker                | Frequency of<br>Primary Worker<br>Contacts The percentage of the total minimum number of required monthly face-<br>to-face contacts that took place during the reporting period between<br>primary caseworkers and children in foster care for at least 1 calendar<br>month during the reporting period. |   |  | 7/31/2015               | 9,122                                  | 10,366                  | 88.0%                  |  |
|                       |  |   |  |                         | July Total                             | 6 Month To              | tal - NIGHTS           |  |
|                       | 5.1  | Shelter Use<br>Age 0-1 Years                      | The number of child-nights during the past six months involving children under age 2 years.  | 7/31/2015               | 86 Nights<br>7 Children                | 652 N                   | lights                 |  |
| Shelter Use           | 5.2  | Shelter Use<br>Age 2-5 Years                      | The number of child-nights during the past six months involving children age 2 years to 5 years.   | 7/31/2015               | 431 Nights<br>30 Children              | 2,516 Nights            |                        |  |
| Shelte                | 5.3  | Shelter Use<br>Age 6-12 Years                     | The number of child-nights during the past six months involving children age 6 years to 12 years.  | 7/31/2015               | 2305 Nights<br>128 Children            | 14,020                  | Nights                 |  |
|                       | 5.4  | Shelter Use<br>Age 13 and Over                    | The number of child-nights during the past six months involving children age 13 years or older.  | 7/31/2015               | 4133 Nights<br>221 Children            | 24,796                  | Nights                 |  |
|                       |  |   |  |                         |  |                         |                        |  |
|                       |  |   | The percentage of all Child Welfare Workers that meet caseload<br>standards, are close to meeting workload standards, and are over<br>workload standards.  |                         | % of Workers that<br>Meet Standard     | 1-20% Above<br>Standard | >20% Above<br>Standard |  |
| oads                  |  | Worker  |  | Quarterly<br>Report:    | 49.0%                                  | 10.0%                   | 41.0%                  |  |
| Caseloads             | 7.1  | Caseloads   | Supervisor Ratios - Statewide the number of Child Welfare Workers in respect to the number of supervisors.   | 4/1/2015 -<br>6/30/2015 | % of Supervisors<br>that Meet Standard | 1-20% Above<br>Standard | >20% Above<br>Standard |  |
|                       |  |   |  |                         | 75.2%                                  | 15.1%                   | 9.7%                   |  |
|                       |  |   | Demographical Information on Children In Care,   |                         | NOTE ** Th                             | is is not a Pini        | nacle Plan             |  |
|                       |  | Context Data                                      | including age and race   |                         | -                                      | emographical            |                        |  |



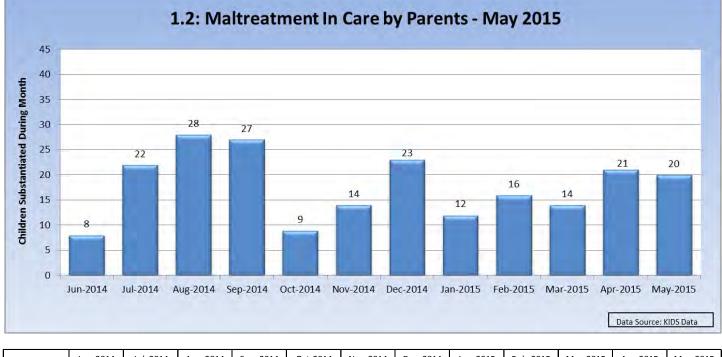
1.1: Maltreatment in Care by Resource Caregivers

|                 | Jun-2014 | Jul-2014 | Aug-2014 | Sep-2014 | Oct-2014 | Nov-2014 | Dec-2014 | Jan-2015 | Feb-2015 | Mar-2015 | Apr-2015 | May-2015 |
|-----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| # of            |          |          |          |          |          |          |          |          |          |          |          |          |
| Substantiations | 22       | 13       | 16       | 18       | 29       | 21       | 45       | 21       | 16       | 36       | 43       | 28       |

**Data:** The Maltreatment in Care Measure by Resource Caregiver incorporates a 90-day delay from the time the investigation is complete to the report date. This delay allows for further review which may result in changes in the findings. All substantiations on children in Out of Home Care will go through an automatic Program Review. The data reported reflects substantiations in the month that the investigation was completed and not necessarily in the month that the abuse or neglect occurred. This measure includes all children placed in traditional foster care homes, kinship homes (relative or non-relative), therapeutic foster care homes, group homes, shelters, and residential facilities. This measure also includes children substantiated of maltreatment by the Office of Client Advocacy while placed in institutional settings. Every time a child is a substantiated as a victim, that child will be counted in the monthly reporting. Children who are victimized more than once will be counted in each month their victimization is substantiated. Note: This is different from the federal metric, which counts each child only once, even if a child is victimized more than once in the course of a year.

**Comments September 2015:** For this month, both April and May 2015 MIC are being reported. In April 2015, there were a total of 43 substantiations of Maltreatment while in Out of Home Care. These victims were reported in 21 separate referrals for children in foster care and 4 referrals to OCA. Of the 39 children placed in foster care, 4 children were placed in a CW Foster Family Care Home, 3 were placed in a CW Foster Family Care Supported Home, 25 children were placed in a CW Kinship Relative, 2 were placed in a CW Kinship Non-Relative Home, 1 was placed in a Kinship Relative Non-Paid, and 4 children were placed in a Tribal Foster Care Home. Of the 4 OCA victims, 1 child was placed in a Level D Residential Resource Facilty, 1 child was placed in an Acute Psychiatric Hospital, and 2 children were placed in a Psychiatric Residential Treatment Center. In May 2015, there were a total of 28 substantiations of Maltreatment while in Out of Home Care. These victims were reported in 13 separate referrals for children in foster care and 1 referral to OCA. Of the 25 children placed in foster care, 6 children were placed in a CW Foster Family Care Home, 7 were placed in a CW Foster Family Care Home, 7 were placed in a CW Foster Family Care Supported Home, 6 children were placed in a CW Foster Family Care Home, 6 children were placed in a CW Foster Family Care Buported Home, 7 were placed in a CW Foster Family Care Supported Home, 6 children were placed in a CW Foster Family Care Supported Home, 6 children were placed in a CW Foster Family Care Supported Home, 6 children were placed in a CW Foster Family Care Supported Home, 6 children were placed in a CW Foster Family Care Buported Home, 7 were placed in a CW Foster Family Care Supported Home, 8 children were placed in a CW Foster Family Care Supported Home, 6 children were placed in a CW Foster Family Care Supported Home, 6 children were placed in a CW Foster Family Care Supported Home, 6 children were placed in a CW Foster Family Care Supported Home, 6 children were pla

1.2: Maltreatment in Care by Parents



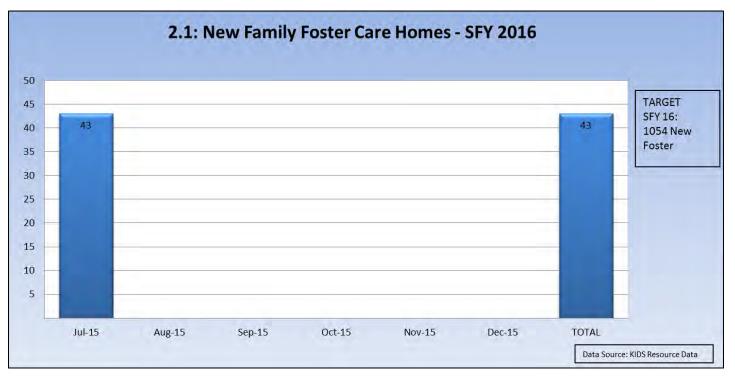
|                 | Jun-2014 | Jul-2014 | Aug-2014 | Sep-2014 | Oct-2014 | Nov-2014 | Dec-2014 | Jan-2015 | Feb-2015 | Mar-2015 | Apr-2015 | May-2015 |
|-----------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| #of             |          | 22       |          |          |          |          |          | 10       | 16       |          | 24       | 20       |
| Substantiations | 8        | 22       | 28       | 27       | 9        | 14       | 23       | 12       | 16       | 14       | 21       | 20       |

**Data:** The Maltreatment in Care by Parents measure incorporates a 90-day delay from the time the investigation is complete to the report date. This delay allows for further review which may result in changes in the findings. The data reflects substantiations in the month that the investigation was completed and not necessarily in the month that the abuse or neglect occurred.

Beginning with the November 2013 report, every time a child is a victim, that child will be counted. Children who are victimized more than once will be counted in each month their victimization is substantiated. Note: This is different from the federal metric, which counts each child only once, even if a child is victimized more than once in the course of a year. Also, beginning with the November 2013 monthly report, children who are disclosing abuse that occurred prior to coming into DHS custody will not be included in the count of monthly victims.

**Comments September 2015:** For this month, both April and May 2015 MIC is being reported. In April 2015, there were 21 substantiations of abuse by parents of children in out of home care and these 21 victims were reported in 11 separate referrals. Of these 21 Victims, 13 were placed in Trial Reunification, 1 was placed in a CW Foster Family Care Supported Home, 6 were placed in a CW Kinship Relative Home, and 1 was placed in a Youth Services Shelter. In May 2015, there were 20 substantiations of abuse by parents of children in out of home care and these 20 victims were reported in 13 separate referrals. Of these 20 Victims, 16 were placed in Trial Reunification, 1 was placed in a CW Foster Family Care Family Care Home, 1 was placed in a CW Foster Family Care Supported Home, 1 was placed in a CW Kinship Relative Home.

2.1: New Family Foster Care Homes

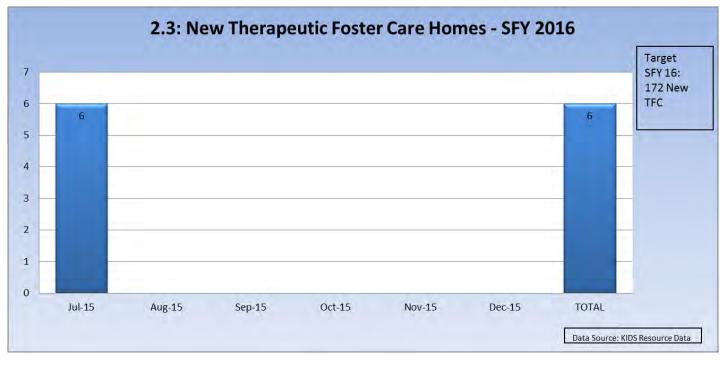


|           | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Ma r-16 | Apr-16 | Ma y-16 | Jun-16 | Total |
|-----------|--------|--------|--------|--------|--------|--------|--------|--------|---------|--------|---------|--------|-------|
| #ofNew    |        |        |        |        |        |        |        |        |         |        |         |        |       |
| FFC Homes | 43     | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0       | 0      | 0       | 0      | 43    |

**Data:** Total Count of New Foster Homes includes all Foster Family Homes and Supported Foster Homes by month that they were opened using the agreed upon criteria. (This does not include Kinship or Tribal Homes.) The target for SFY2016 is 1054 New Foster homes.

**Comments September 2015:** In July 2015, there were a total of 43 new foster homes opened. There was a net gain of 5 Foster Family Care homes in July for SFY2016.

2.3: New Therapeutic Foster Care Homes



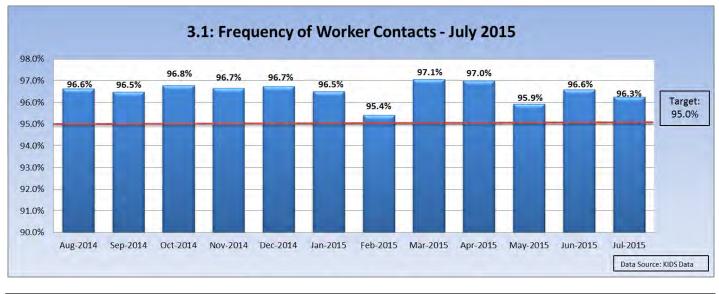
|           | Jul-15 | Aug-15 | Sep-15 | Oct-15 | Nov-15 | Dec-15 | Jan-16 | Feb-16 | Ma r-16 | Apr-16 | Ma y-16 | Jun-16 | Total |
|-----------|--------|--------|--------|--------|--------|--------|--------|--------|---------|--------|---------|--------|-------|
| # of New  |        |        |        |        |        |        |        |        |         |        |         |        |       |
| TFC Homes | 6      | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0       | 0      | 0       | 0      | 6     |

**Data:** Total Count of New Therapeutic Foster Homes includes all new TFC Homes, by month that they were opened using the agreed upon criteria. The target for new TFC Homes in SFY2016 is 172 new TFC homes.

**Comments September 2015:** In July 2015, there were a total of 6 new TFC homes opened. TFC Net Gain was -4 for July in SFY2016.

#### Monthly Summary Report –September 2015

### 3.1: Frequency of Worker Contacts



|             | Aug-2014 | Sep-2014 | Oct-2014 | Nov-2014 | Dec-2014 | Jan-2015 | Feb-2015 | Mar-2015 | Apr-2015 | May-2015 | Jun-2015 | Jul-2015 |
|-------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Contacts    |          |          |          |          |          |          |          |          |          |          |          |          |
| Made by Any |          |          |          |          |          |          |          |          |          |          |          |          |
| Worker      | 10427    | 10386    | 10461    | 10526    | 10356    | 10331    | 10152    | 10278    | 10201    | 10161    | 10004    | 9978     |
| Minimum     |          |          |          |          |          |          |          |          |          |          |          |          |
| Contacts    |          |          |          |          |          |          |          |          |          |          |          |          |
| Required    | 10790    | 10765    | 10809    | 10890    | 10705    | 10705    | 10640    | 10589    | 10515    | 10592    | 10357    | 10366    |
|             |          |          |          |          |          |          |          |          |          |          |          |          |
| % Made      | 96.6%    | 96.5%    | 96.8%    | 96.7%    | 96.7%    | 96.5%    | 95.4%    | 97.1%    | 97.0%    | 95.9%    | 96.6%    | 96.3%    |

**Data:** The Data reflects the total number of required visits due to children in Out of Home Care and the number of total required visits made for a given month. Only one visit per month is counted even though multiple visits may have been made during the month.

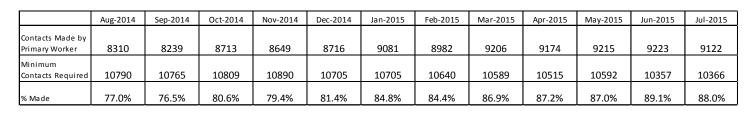
Comments- September 2015: The visitation rate for all worker visits in July 2015 was 96.3%.



Jan-2015 Feb-2015 Mar-2015 Apr-2015 May-2015 Jun-2015

Jul-2015

Data Source: KIDS Data



**Data:** The Data reflects the total number of required visits due to children in Out of Home Care and the number of total required visits made by the primary assigned worker for a given month. Only one visit per month by the primary worker is counted even though multiple visits may have been made by multiple workers during the month. For FFY15, the interim target is 80%.

Comments- September 2015: The worker visitation rate for primary workers in July 2015 was 88.0%.

Nov-2014 Dec-2014

95.0%

85.0%

75.0%

65.0%

55.0%

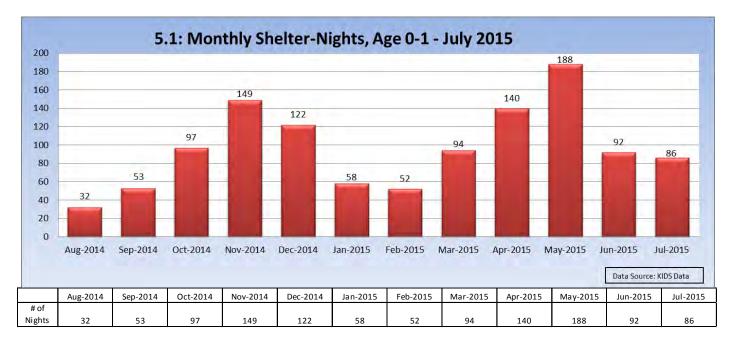
45.0%

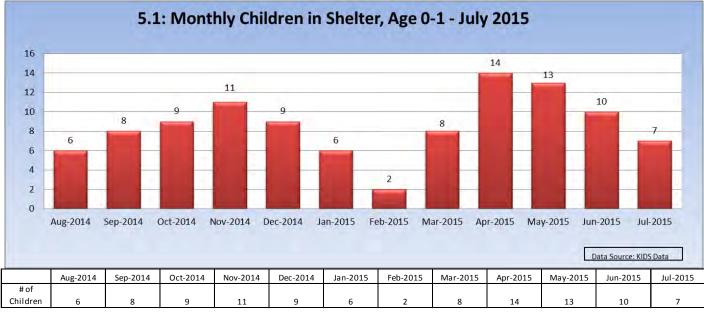
35.0%

77.0%

Aug-2014 Sep-2014 Oct-2014

5.1: Shelter Use – Age 0-1 Years

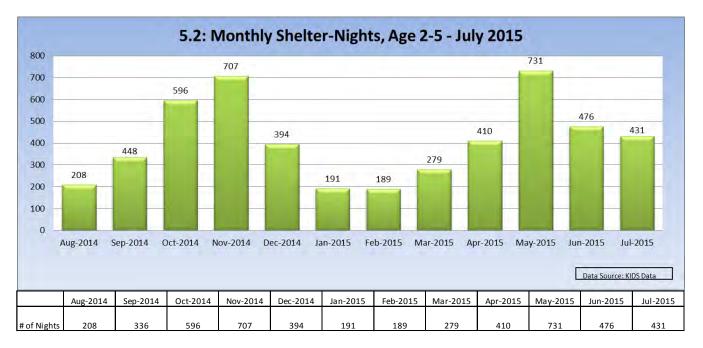


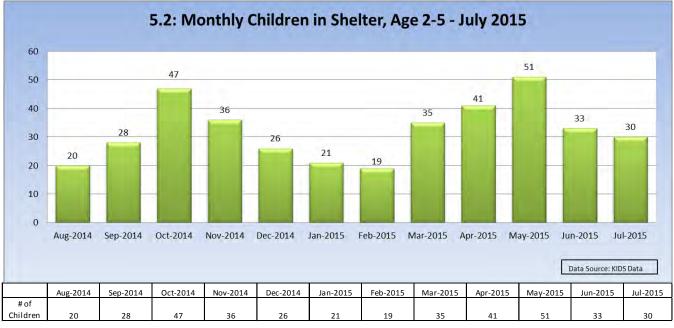


**Data**: Data shown for the number of children will count some children more than once if their shelter stay extended from one month into the next. This Pinnacle Plan Measure was implemented 12/31/12. Automatic exceptions will be made for children in the following circumstances: If the child is part of a sibling set of 4 or more or a child placed with a minor parent who is also in DHS custody.

**Comments -September 2015:** In July 2015, 7 children age 0-1 year spent a total of 86 nights in the shelter. Of those 7 children, 3 were an automatic exception as part of a sibling set of four or more and 3 child was placed with a parent. There were 2,083 children under the age of 2 in Out of Home Care in July 2015. Of those, 2,076 children did not spend a night in the shelter (99.6% of children in care age 0-1 year). There were 172 children age 0-1 year removed during the month of July and 170 of those children did not have a shelter stay.

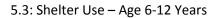
5.2: Shelter Use – Age 2-5 Years

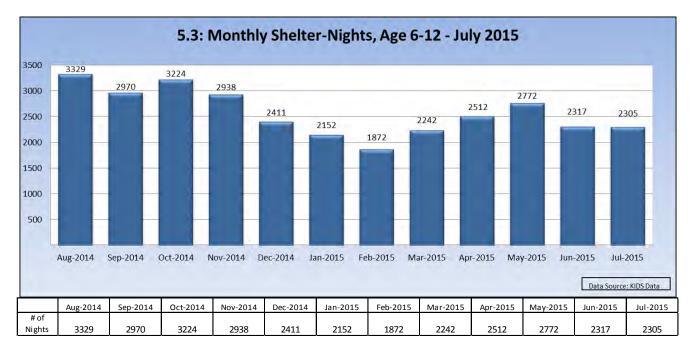


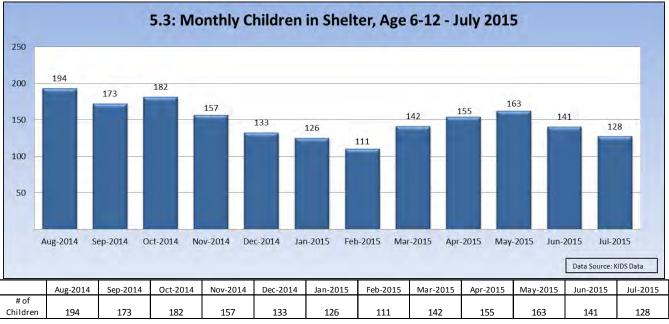


**Data:** Data shown for the number of children will count some children more than once if their shelter stay extended from one month into the next. The Pinnacle Plan commitment to stop the use of shelters for children age 2-5 years was implemented on 7/1/13.

**Comments - September 2015:** In July 2015, 30 children age 2-5 years spent a total of 431 nights in the shelter. Of these, 10 children met the automatic exception as part of a sibling set of four or more. There were 3,389 children age 2-5 years in care in July 2015. Of those, 3,359 children did not spend a night in the shelter (99.1% of children in care age 2-5 years). There were 117 children age 2-5 years removed during the month of July and 107 of these children did not have a shelter stay.



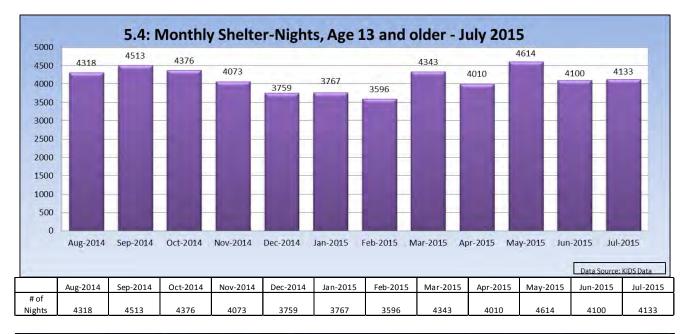


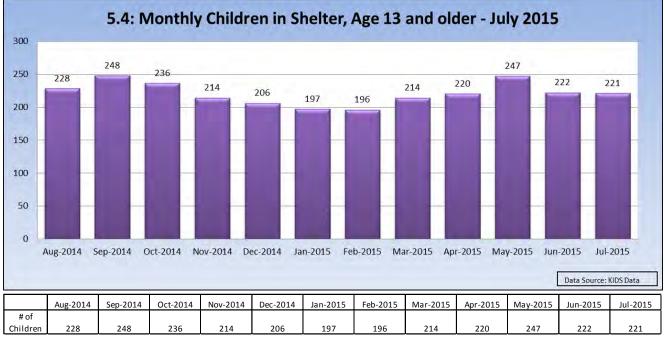


**Data:** Data shown for the number of children will count some children more than once if their shelter stay extended from one month into the next. The Pinnacle Plan commitment to stop the use of shelters for children age 6-7 years was implemented 7/1/2014, children age 8-9 years was implemented 10/1/14, and children age 10-12 years was implemented 1/1/15.

**Comments -September 2015:** In July 2015, 128 children age 6-12 years spent a total of 2,305 nights in the shelter. Of these, 18 children met the automatic exception as part of a sibling set of three or more. There were 3,952 children age 6-12 years in care in July 2015 and 3,824 of those did not spend a night in the shelter (96.7% of children age 6-12 years). There were 152 children age 6-12 years removed in July and 123 of those children did not have a shelter stay.

5.4: Shelter Use – Age 13 Years and Older





**Data:** Data shown for the number of children will count some children more than once if their shelter stay extended from one month into the next.

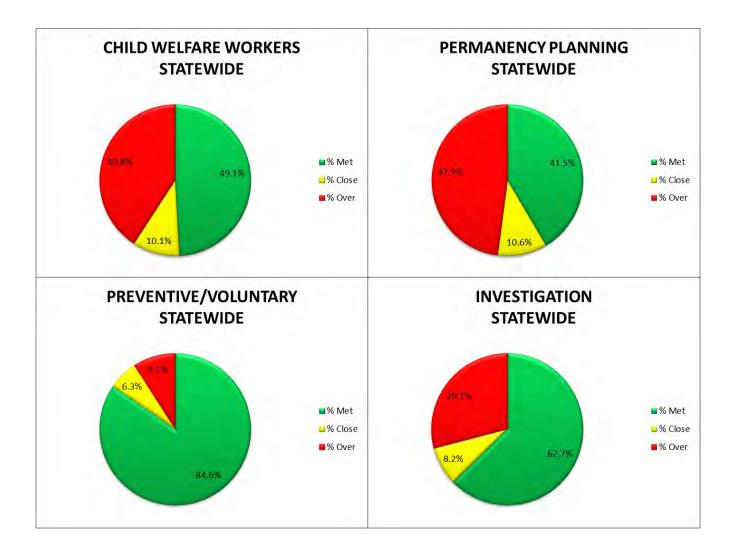
**Comments -September 2015:** In July 2015, 221 children age 13 and older spent a total of 4,133 nights in the shelter. Of these, 5 children met the automatic exception as part of a sibling set of three or more and 3 children were a minor parent placed with their child. There were 1,819 children age 13-18 years in care in July 2015. Of those, 1,598 children did not spend a night in the shelter (87.8% of children in care age 13-18 years). There were 49 children age 13-18 years removed during the month of July and 25 of these children did not have a shelter stay.

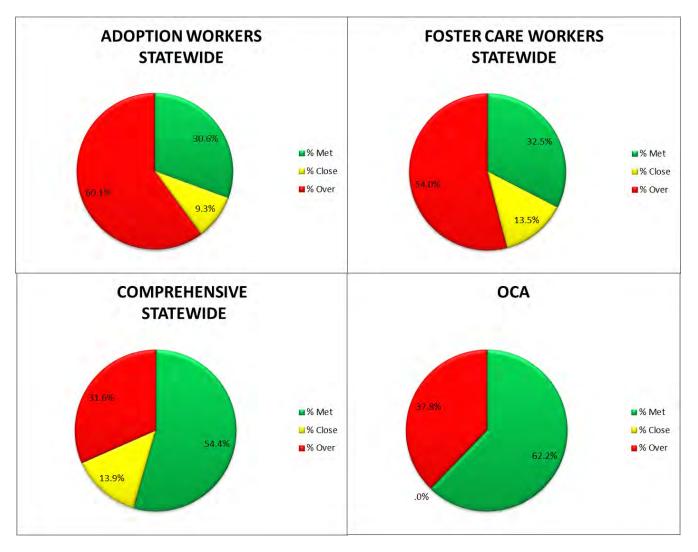
Monthly Summary Report –September 2015

7.1 Worker Caseloads

| Workers Meeting Workload Standards Apr 1, 2015 - Jun 30, 2015 |                |       |         |        |  |  |  |  |
|---|----------------|-------|---------|--------|--|--|--|--|
| Worker Type   | Worker<br>Days | % Met | % Close | % Over |  |  |  |  |
| BRIDGE - ADOPTION   | 6993           | 30.6% | 9.3%    | 60.1%  |  |  |  |  |
| BRIDGE - FOSTER CARE  | 14264          | 32.5% | 13.5%   | 54.0%  |  |  |  |  |
| COMPREHENSIVE   | 9554           | 54.4% | 13.9%   | 31.6%  |  |  |  |  |
| PERMANENCY PLANNING   | 55653          | 41.5% | 10.6%   | 47.9%  |  |  |  |  |
| PREVENTIVE/VOLUNTARY  | 5985           | 84.7% | 6.3%    | 9.1%   |  |  |  |  |
| INVESTIGATION   | 37612          | 62.7% | 8.2%    | 29.1%  |  |  |  |  |
| OCA   | 1205           | 62.2% | .0%     | 37.8%  |  |  |  |  |
| STATEWIDE TOTAL   | 131266         | 49.1% | 10.1%   | 40.8%  |  |  |  |  |

### **Workers Meeting Caseload Standards**



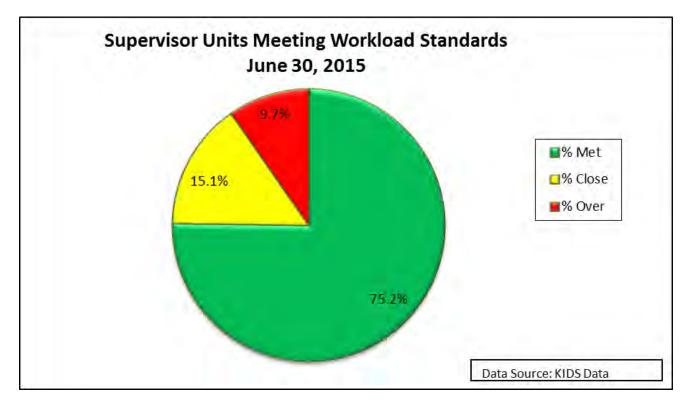


<sup>7.1</sup> Worker Caseloads Continued

**Data:** Utilizing the standards set forth in the Pinnacle Plan, each individual type of case is assigned a weight and then the weights are added up in order to determine a worker's caseload. The consolidated workload tracking process allows Oklahoma to factor in the worker's "Workload Capacity." The charts represent the consolidated workload tracking process. A snapshot is taken every morning at 12:00 am of the workload of all Child Welfare workers. The entire workload of workers with a qualifying assignment to a case (CPS, PP, FCS, Adoption, and Resource) are calculated and compared against the caseload standards. The workload is classified as meeting standards if it is 100% or below a caseload. If the workload is over 100% but less than 120% of a caseload, it is considered to be "over but close", otherwise the workload is considered to be over the standard. The measure tracks each worker - each day to determine if they meet the standard, and this is called a "worker day". Work performed by Child Welfare Workers (Total), Permanency Planning, Preventive/Voluntary, Investigation, Adoption, Bridge, and Comprehensive Workers. The data on Supervisors meeting unit ratio standards in still pending. **Comments September 2015:** For the period of April 1, 2015 – June 30, 2015, The total number of Child Welfare Workers meeting the standard is 49.1%, with 10.1% being "Close", and 40.8% "Over Standard".

Data Source: KIDS Data

7.1 Worker Caseloads Continued



Data: This measure looks at Supervisor Units in regards to the worker standard per unit. There are two parts to determine if a supervisor unit meets the standard. First, the measure looks at the number of child welfare workers each supervisor is currently supervising in their unit. The target is for each unit to have a ratio of 5 Child Welfare Workers to 1 Supervisor. If a Unit has a ratio of 5:1 or less, they are considered to meet the standard. Units are "close" if they are 1-20% over with a ratio of 6:1. All Units with a ratio of 7:1 or over are considered "Over". Each worker accounts for 0.2% of a supervisor's workload capacity. Secondly, the measure looks at any of those supervisors who are currently supervising caseload carrying workers and also have primary assignments on their own workload. Because these workload assignments deduct from a supervisor's capacity to supervise their workers, this additional caseload must be factored into the measurement. If a supervisor has less than two case assignments this will not be calculated into the measurement. For any other assignments on a supervisor's caseload, these will be calculated at the same weight as a worker's caseload and then added to the supervisor capacity, which includes the number of workers being supervised. With this combined calculation of the supervisor's workload capacity, it is then determined how many of these supervisor units are meeting the workload standard. This information is based on KIDS ORG data and HRMD Data and is point in time as of the last date of the reporting period.

**Comments September 2015:** The total number of Child Welfare Supervisor Units "Meeting the Standard" is 75.2%, with 15.1% being "Close", and 9.7% "Over Standard". There are 351 supervisor units with 264 units meeting the standard, 53 units close and 34 units over the standard.

**Context Data** 

| Children in Out of Home Care - in DHS Cutody<br>July 2015 - 11,243 Children |               |            |  |  |  |  |  |  |
|---|---------------|------------|--|--|--|--|--|--|
| Age   | # of Children | % of Total |  |  |  |  |  |  |
| 0-1 Years   | 2083          | 18.5%      |  |  |  |  |  |  |
| 2-5 Years   | 3389          | 30.1%      |  |  |  |  |  |  |
| 6-12 Years  | 3952          | 35.2%      |  |  |  |  |  |  |
| Over 13 Years   | 1819          | 16.2%      |  |  |  |  |  |  |
|   |               |            |  |  |  |  |  |  |
| Race  | # of Children | % of Total |  |  |  |  |  |  |
| White   | 4285          | 38.1%      |  |  |  |  |  |  |
| African American  | 1001          | 8.9%       |  |  |  |  |  |  |
| Multi Race  | 3157          | 28.1%      |  |  |  |  |  |  |
| Native American   | 740           | 6.6%       |  |  |  |  |  |  |
| Hispanic*   | 2036          | 18.1%      |  |  |  |  |  |  |
| Pacific Islander  | 14            | 0.1%       |  |  |  |  |  |  |
| Asian   | 10            | 0.1%       |  |  |  |  |  |  |
| TOTAL   | 11243         | 100.00%    |  |  |  |  |  |  |

